

Data Governance in Service Economies

handling quality, policy & risk of big data sharing across organisational boundaries

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Context and Necessity

Services are increasingly

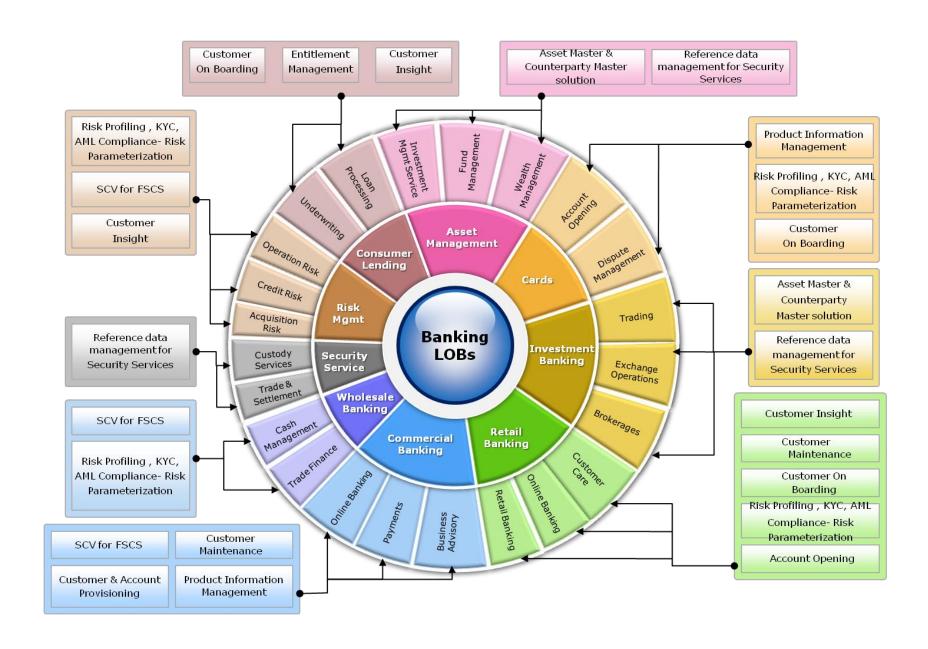
- knowledge-intensive relying on millions of data points from
 - Partners
 - · Third parties
 - Customers
- co-produced in federated, decentralised, multi-tier settings
- intersection of disciplines
 - Algorithms: Big Data Analytics
 - Infrastructure: Internet of Things
 - Service Innovation Methods: Living Labs
 - sufficient....? No



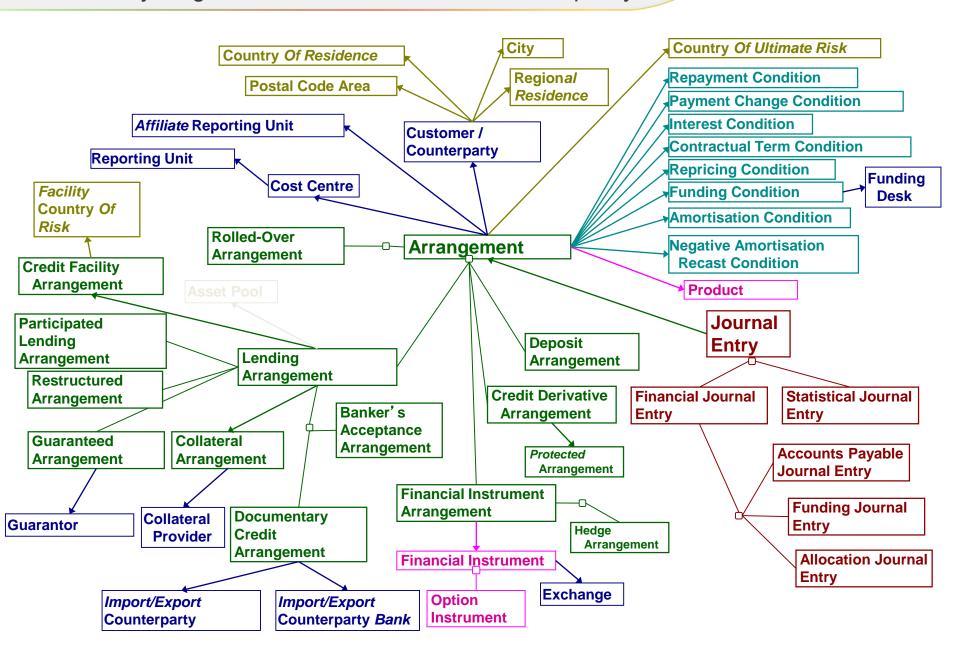
Data Management Challenges

- Service = data sharing agreement across organisation silos, policies, regulations, semantic assumptions
- No clear line between data ownership and control:
 - responsibilities are ignored
 - for each data point: exposure to risk regarding quality and policy compliance?
 - ask Alice, she knows

Regulatory compliance risks continue to persist and remain a solid driver for governance, risk and compliance technologies. However, more hype is being generated by external risks posed by third parties, suppliers and customers.



...the reality: huge risk to create a 360 view wihtout policy



Data Stewardship & Governance

Ownership

=> Power + Control



Data Stewardship & Governance

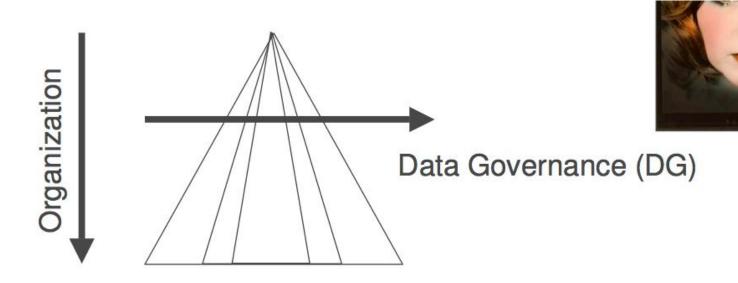
- Ownership+ Responsibility => Power +
 Control
 - 1. (global) data stewardship
 - Req. 1: people who *define* data policy
 - 2. (systematic) data governance
 - Req. 2: processes that *enforce* data policy
- Now let's build software for it...

"New Information infrastructure technologies must enable organizations to define, organize, share, integrate and govern data and content to create business value"

(Gartner Hype Cycle on Information Infrastructure Tech 2013).

Yet contradicting forces...

Borrowed from Dirk Coutuer (ING)



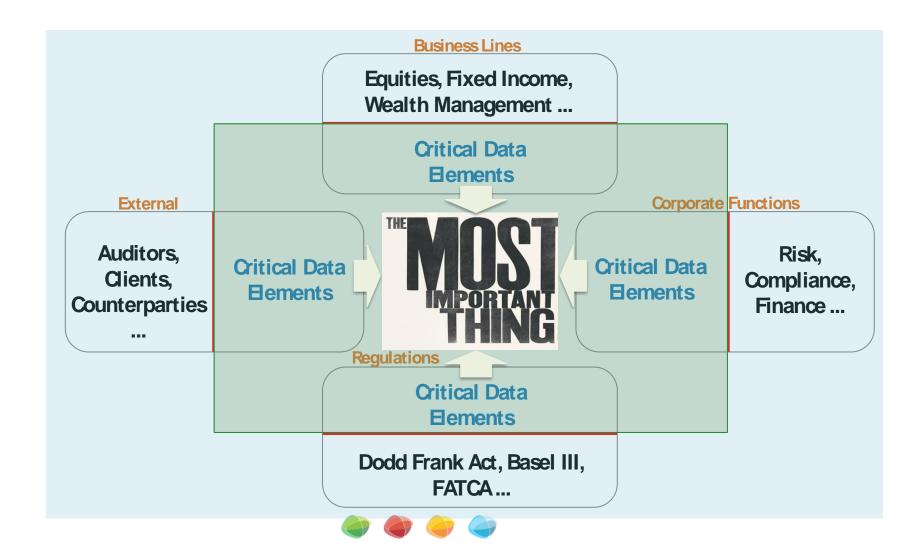
Even if there is an agreement on the added value of DG, the temptation is to continue to work (only) within the own silo

Agreement <> Commitment



..and some data points are more equal than others -> need for policy scoping too

Borrowed from Predrag Dizdarevic (Element 22 NYC)





Can technology *globalise* and *systematise* data policy *scoping*, definition and enforcement which is by nature a human process?



Process-driven Data Governance

Collibra

2008

VC-backed Spin-off VUB 25 FTE + partners HQ: Brussels

Offices: Wroclaw, NYC



Data Governance Software Company

Reference Customers











mware[®]















smarter / faster / further















Products















Data Stewardship Manager

Business Semantics Glossary

Reference Data Accelerator

Data Governance Center







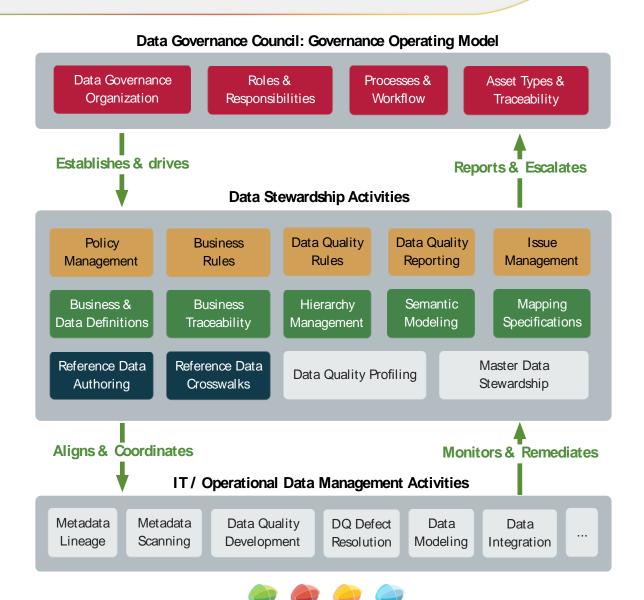


Load, Define & Enforce

Load...

Scope, select, define

enforce



Collibra Platform

Collibra Data Stewardship Manager (**DSM**)

Collibra Business Semantics Glossary (**BSG**)

Collibra Reference Data Accelerator (**RDA**)

Other Data Management Vendor products

5 Modeling Concepts in DGC Operating Model

Domains logically group assets (according to their function, project, or knowledge area) and are owned by exactly one community. It has a domain type that specifies which asset types can be created in the domain.

Eg., Oustomer Domain groups all assets related to customer relationship management

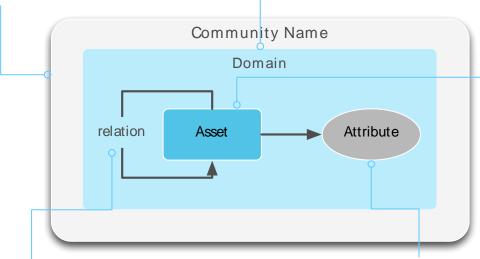
Eg., Enterprise Rules and Policies Domain collects all valid policies and rules in the organisation

Communities are groups of people. They often correspond to functional divisions in a company and should be aligned with the company's governance organization. A community can control/own various domains.

Eg., Finance Community includes relevant people in the finance function, and controls the Oustomer Domain.

Assets are fundamental building blocks or resources for which you want to capture information. An asset belongs to exactly one domain. An asset has a unique name within its domain...

E.g., Personal Privacy Policy, Qustomer, ISO 3166, CRM, Qustomer Gender Disclosure Issue



Relations semantically relate 2 assets

E.g., between assets "Oustomer" and "CRM": "Oustomer has system of record / is system of record for CRM"

E.g., between assets "Customer" and "Gender": "Customer has gender / gender of Gender"

Attributes are literal values such as strings or numbers that do not form an asset on their own right.

E.g., the Description attribute for asset "Oustomer" is "Person that placed at least one order for at least one product with Bank and Insurance"

DGC Asset Types

includes asset types such as

Policy and Rule

Asset Types allow you to formally specify what type an asset is, as a kind of template. They are assigned to one or more Domain Types. E.g., Business Term is type for "Customer" and "Gender" We distinguish between 4 E.g., Code Value is type for "CG NA"; main types of asset, and 1 E.g., System is type for "CRM" special type called *Issue* **Asset** Governance **Business** Technology Data Asset Issue Asset Asset Asset

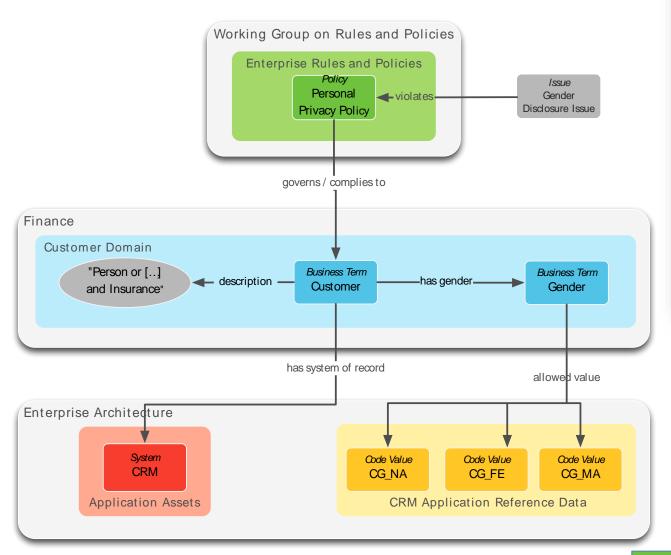
includes asset types such as System and

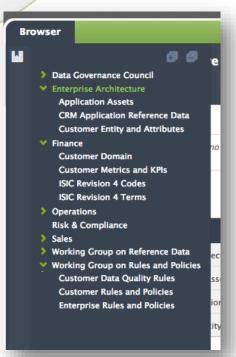
subsumes asset types such as Code Value

Database

subsumes asset types such as *Business Term, KPI,* and *Report*

Traceability of Assets across Domains





Assigning types to assets, relations, domains gives meaning; and brings a better understanding of different viewpoints on DG

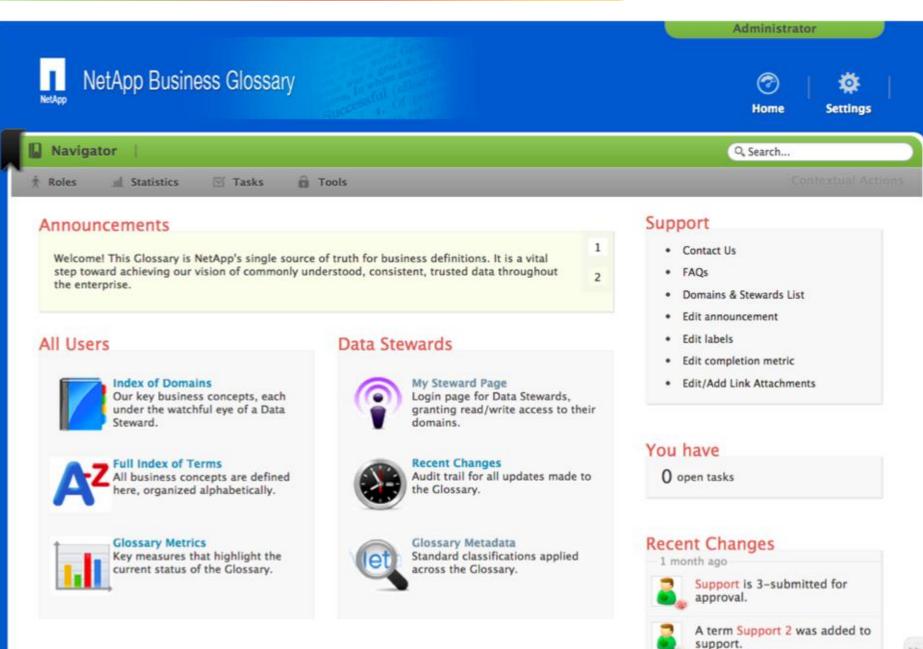


Use-cases

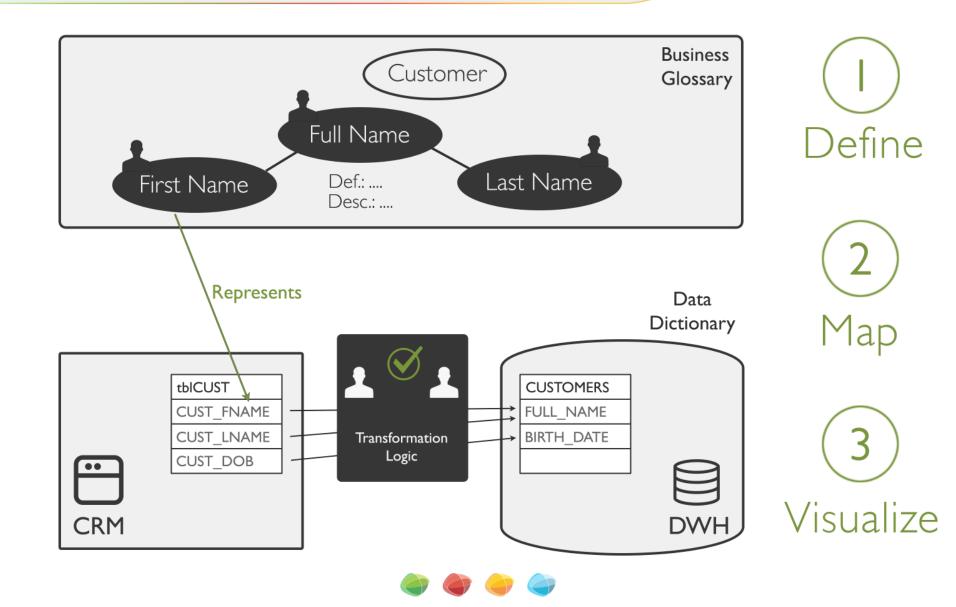
Business Glossary



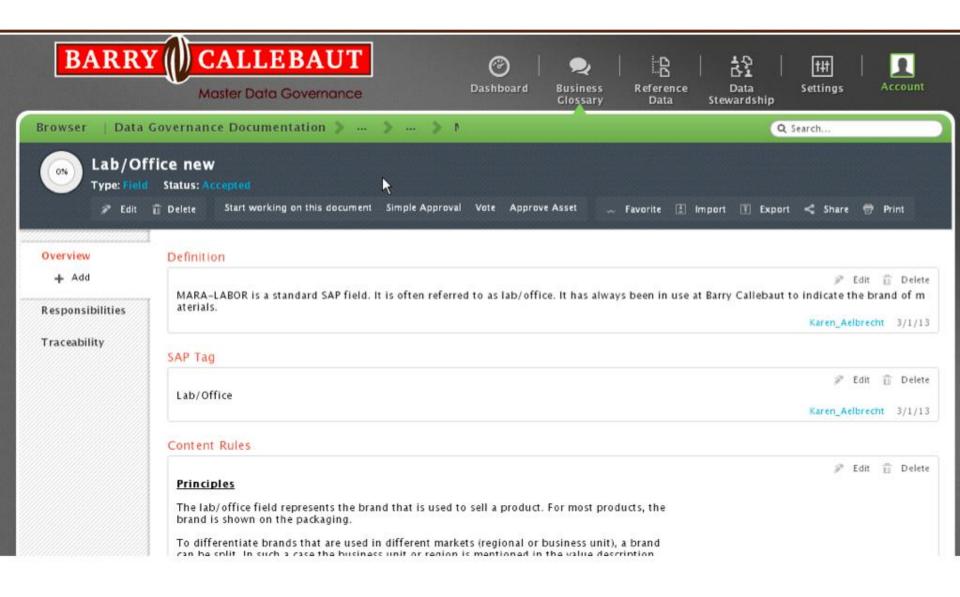




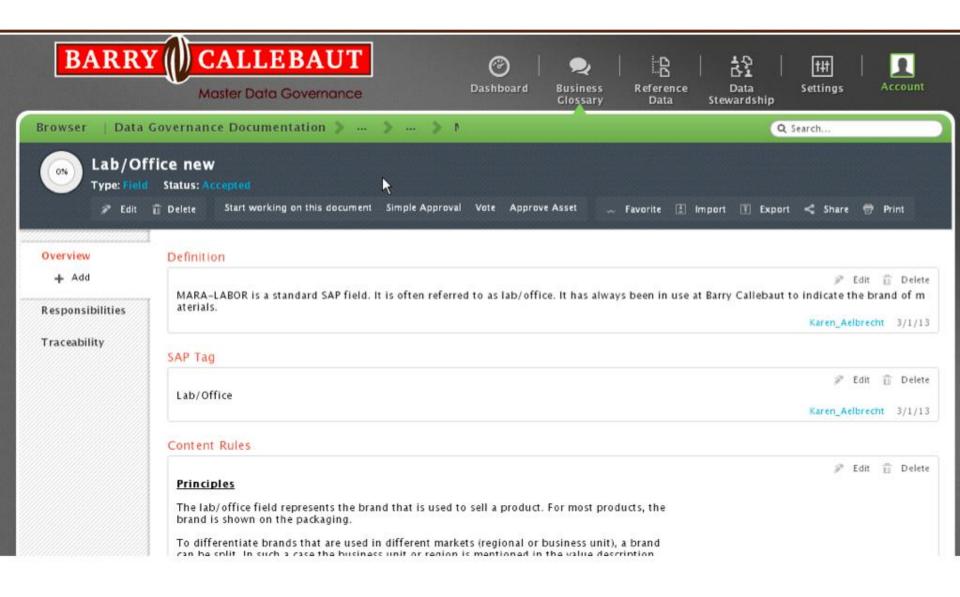
Data Dictionary



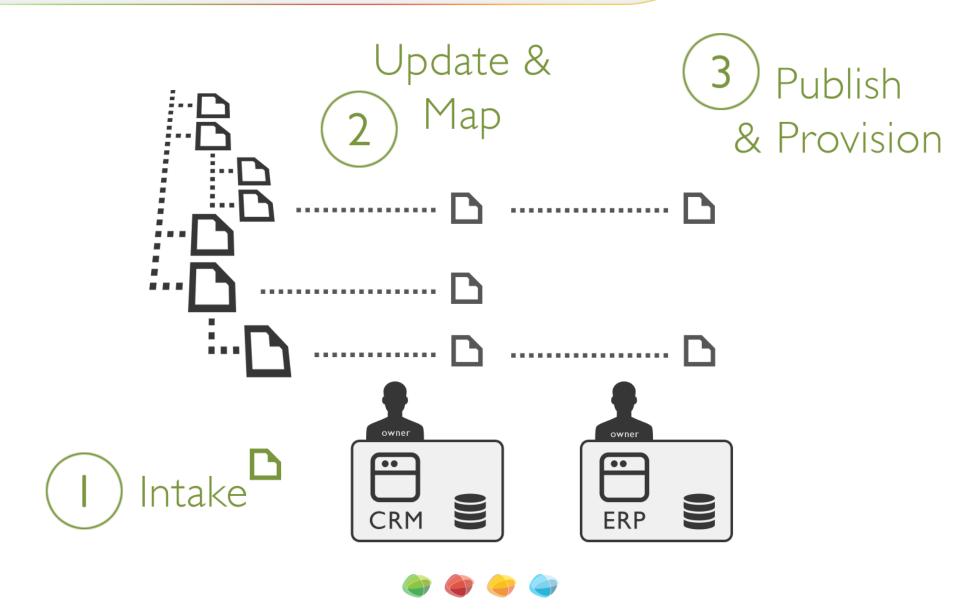
Business Glossary at the #1 Chocolate Factory



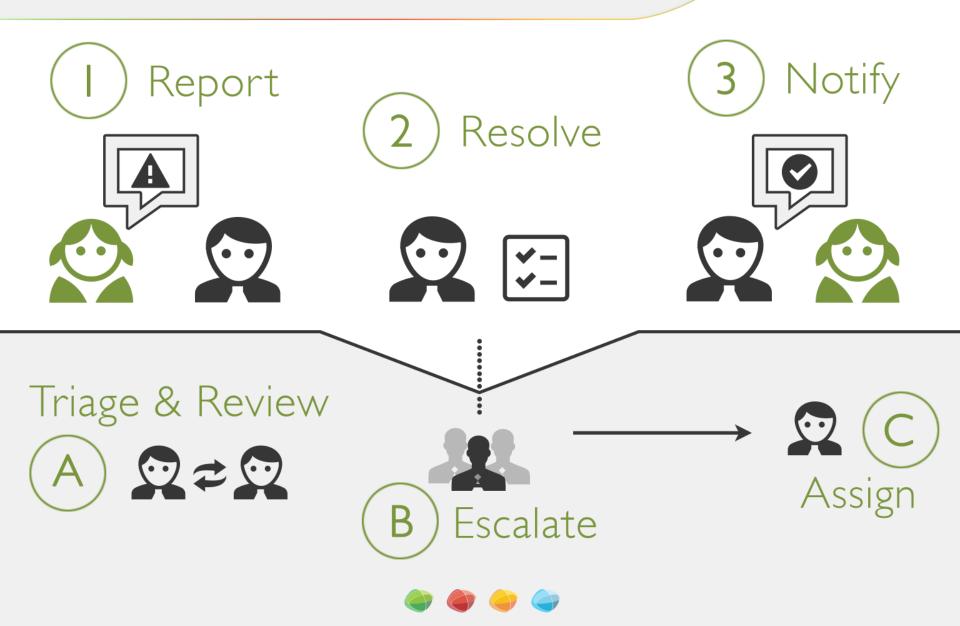
Business Glossary at the #1 Chocolate Factory



Reference Data

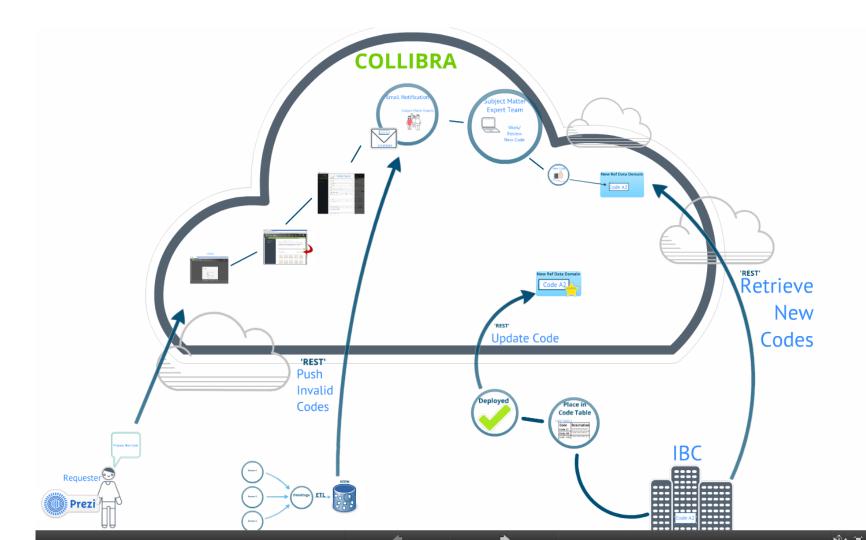


Issue Management





http://prezi.com/ve1ws8jmpqcn/workflow/



Policy Management



Conclusion

- Services are data-intensive
- Their coproduction requires data sharing across organisation policies / modelling assumptions / regulations
- Data Stewardship highlights responsibility aspect of Data Power
- Data Governance programs enforces data policy and regulations
- Data Governance Technologies are promising to overcome these issues that hamper service innovation





Questions & Feedback?